

# CHAIRMAN'S TABLE

Name	Chairman of	Start date	Former FD of	TSR relative to FTSE-All Share	CAGR in TSR relative
Benzion Freshwater	Daejan Holdings	Jul '80	Daejan Holdings	13.87	10.4%
Nigel Ellis**	Quintain Estates	Mar '96	BAA, Hammerson	4.46	14.6%
Roger Lewis	Berkeley Group Holdings	Feb '99	Berkeley Group Holdings	4.08	19.1%
Robert Speirs	Stagecoach Group	Jul '02	Royal Bank of Scotland Group	3.06	27.7%
Brian Whitty	Homeserve	May '04	Homeserve, ACT	1.84	23.8%
Dr Charles Smith	Scottish Power	Jul '02	Unilever	1.71	12.5%
Richard Laphorne	Cable & Wireless	Jan '03	British Aerospace	1.62	12.5%
Adrian Auer	Shanks Group	Jul '06	RMC Group, Taylor Woodrow, Admiral, SWALEC	1.40	83.3%
David Kappler**	Premier Foods	Jul '04	Premier Foods, Cadbury Schweppes, Trebor	1.33	11.6%
Dr John Buchanan	Smith & Nephew	Apr '06	BP	1.27	35.0%
Philip Hampton	Sainsbury	Jul '04	British Steel, British Gas, BT, LloydsTSB	1.26	9.4%
Jan du Plessis x2	BAT	Jul '04	Richemont; Rothmans	1.24	8.6%
Kevin Beeston	Serco Group	May '02	Serco Group	1.21	4.0%
David Reid	Tesco	Apr '04	Tesco	1.18	5.8%
Richard Pym	Halfords Group	Apr '06	Alliance & Leicester, Burton Group	1.15	17.8%
Jan du Plessis** x2	RHM*	Jun '05	Richemont, Rothmans	1.15	8.5%
Sir Brian Stewart** x2	Standard life	Jul '03	Scottish & Newcastle	1.14	3.6%
Scott Forbes	Rightmove	Jul '05	Avis Budget Group	1.13	8.0%
Sir David Lees	Tate & Lyle	Jul '03	GKN	1.12	3.3%
Gerald Corbett x3	Britvic	Nov '05	Grand Metropolitan, Redland	1.11	9.1%
Sir Brian Stewart x2	Scottish & Newcastle	Oct '03	Scottish & Newcastle	1.09	2.6%
Gerald Corbett x3	SSL International	Aug '05	Grand Metropolitan, Redland	1.03	1.8%
Mike Townsend	Spirax-Sarco Engineering	May '05	Rolls-Royce Group	1.00	0.2%
Oliver Stocken	Home Retail Group	Oct '06	Barclays	0.99	-3.6%
Dr Louis Schweitzer	AstraZeneca	Jan '05	Renault	0.92	-3.7%
Jan Hommen	Reed Elsevier	Apr '05	Alcoa, Royal Philips Electronics	0.87	-7.2%
Jorma Ollila	Royal Dutch Shell	Jun '06	Nokia	0.83	-23.0%
Gerald Corbett** x3	Woolworths Group	Mar '01	Grand Metropolitan, Redland	0.77	-4.3%
Tony Hobson	Northern Foods	Jul '05	Legal & General Group	0.72	-19.0%

## Footnote

The list comprises FTSE-350 chairmen who have previously been an FD whether at their current company or another. For each company, the total shareholder returns data and CAGR runs from the 15th of the month in which the chairman was appointed, unless he or she was appointed after the 15th, when it runs from the 15th of the following month. Market data is for FTSE-All Share index. TSR data represents the combined effect of share price movement and dividends. The table is ranked according to relative TSR performance. Chairman data has been kindly provided by BoardEx. Market data has been kindly provided by Thomson Financial.

\* Jan du Plessis is no longer chairman of RHM, because of its ongoing acquisition by Premier Foods.

\*\* Nigel Ellis has been chairman of Quintain since March 1996, analysis begins August 1996 after flotation. David Kappler, Premier Foods chairman since July 2004, analysis begins August 2004 when listed. Jan du Plessis was chairman of RHM since June 2005, analysis begins August 2005 when listed. Scott Forbes has been chairman of Rightmove since July 2005, analysis began in March 2006 on flotation. Sir Brian Stewart Standard Life chairman since July 2003, analysis begins July 2006 on flotation. Gerald Corbett, chairman of Woolworths since March 2001, analysis since September 2001 when listed.

x2, x3 Chairman of 2, 3 FTSE-350 companies simultaneously